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ABILENE, KANSAS

HARR, KARL G., JR.: PAPERS, 1943-1996

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The papers of Karl G. Harr, Jr., who served as Deputy Assistant Secretary of Defense (International Security Affairs), 1956-1958, and Special Assistant to the President (for Security Operations Coordination), 1958-1961, were deposited in the Eisenhower Library in August 2004 by his widow, Ms. Patricia A. Harr.

Linear feet shelf space occupied:	2.5
approximate number of pages:	4,600
Approximate number of items:	1,500

## BIOGRAPHICAL NOTES

August 3, 1992	Born, South Orange, NJ.
1940-1943	Attended Princeton University and obtained a B.A. degree, 1943. He graduated magna cum laude.
1943-1946	Military Service. Served as Special Intelligence Officer, U.S. Army, in the China-Burma-India and Southwest Pacific Theaters. Discharged as a captain.
Oct. 11, 1947	Married Patricia Adams, four children.
1946-1948	Attended Yale Law School and obtained an LL.B. degree.
1948-1950	Rhodes Scholar, Balliol College, Oxford University, Ph.D. in Political Science, 1950.
1951	Admitted to the New York Bar.
1950-1954	Trial lawyer and associate with Sullivan and Cromwell, NYC.
1954-1955	Special Assistant to the Under Secretary of State for Administration, consultant to Deputy Under Secretary of State, Staff Director of Secretary of State's Public Committee on Personnel (Wriston Committee), and Director of project for the Richardson Foundation.
1956-1958	Deputy Assistant Secretary of Defense for International Security Affairs and alternate member of the NSC Planning Board.
1958-1961	Special Assistant to the President for Security Operations Coordination, Vice-chairman of the Operations Coordinating Board and Adviser, National Security Council Planning Board.
1961-1963	Counsel, Rogers, Hoge, & Hills, NYC.
1963-1987	President, Aerospace Industries Association of America, Inc.
1980-1990	Board of Directors, Freedom House.
1982-1990	Senior Fellow, Eisenhower World Affairs Institute.
1982-1996	Director, member of executive committee, and member of Advisory Board of the Eisenhower World Affairs Institute.
March 5, 2002	Died. Chevy Chase, MD.

## DESCRIPTION OF SERIES

<u>Box No.</u>	<u>Series</u>
1-2	<p>I. CORRESPONDENCE SERIES, 1954-1989.</p> <p>Correspondence, proposals, lectures, articles, programs, papers, and notes relating to Karl G. Harr, Jr. and his work for the Defense Department and White House. The folders are arranged in chronological order, but the documents within folders or groups of folders are in reverse chronological order.</p>
2-6	<p>II. SUBJECT SERIES, 1943-1996.</p> <p>Biographical material, memoranda, reports, programs, papers, transcripts, notes, plans, proposals, articles, schedules, maps, printed materials, a B.A. thesis, a Ph.D. dissertation, a speech, chapter drafts for a book, and data are all found in this series. They relate to Harr's work with the NSC and the OCB as well as a variety of other subjects. The folders are arranged alphabetically and the documents within each folder are in reverse chronological order.</p>

## SCOPE AND CONTENT NOTE

Karl G. Harr, Jr. held two positions from 1956 to 1961 which enabled him to observe and participate in the inner workings of the National Security Council. In November 1956 he became Deputy Assistant Secretary of Defense for International Security Affairs and alternate Defense member of the NSC Planning Board. This position enabled him to become familiar with the functions, organization, and procedures of the National Security Council and the Operations Coordinating Board. In 1958 he was appointed Special Assistant to the President for Security Operations Coordination and vice chairman of the Operations Coordinating Board. In this position his functions were to seek to ensure coordinated implementation of national security policies in the programs and operations of various government departments and agencies and to report to the President and the NSC on the effectiveness of operations coordination and implementation of national security policies.

The Karl Harr Papers are divided into two series, a personal correspondence series and a subject series. The correspondence series is organized chronologically by folder title with most of the files dating from 1955 to 1960. Harr corresponded with a number of prominent individuals, including Nelson Rockefeller, C. D. Jackson, David Sarnoff, Walter Bedell Smith, William R. Kintner, Senator Hubert Humphrey, Townsend Hoopes, Robert Cutler, Robert Bowie, Dr. Keith Glennan, Clarence Randall, Lewis Strauss, Gordon Gray, and Walt Rostow. The correspondence discussed such subjects as proposals for political warfare with the Communists, U.S. foreign policy, response to Sputnik, psychological warfare, the work of the U.S.I.A., Laos, OCB committee work, developments in Germany, the Sprague Report, and the U-2 incident.

The second series is a subject file organized alphabetically by folder title. This series also contains some files relating to Harr's work with the NSC and the OCB, including a report by Robert Cutler on the NSC "mechanism." OCB functions, procedures, and organization are described and discussed and attendance statistics for OCB meetings are noted.

Both series contain documentation relating to a proposed Institute for International Freedom which Mr. Harr promoted in 1955-1956 while employed at the Richardson Foundation. Harr's proposal includes curriculum plans and lists of prospective trustees and faculty.

A number of items written by Karl Harr are in the second series, including his B.A. thesis, "A Political History of the Resistance of Sao Paulo to the Federal Government of Brazil, 1928-1938." His Ph.D. dissertation, "Popular Front in France," chapter drafts for a book on political warfare and the struggle with Communism, notes on the 1960 presidential campaign, a speech, and an article are also found in the Subject Series. The notes on the 1960 presidential campaign were written in 1987 to assist then Vice-President George Bush in preparing for his run for the presidency.

Harr's trip to the Antarctic in 1960 and Operation Deep Freeze are documented in the Subject Series. This series also contains a transcript of Harr's interview by the Dulles Oral History Project, biographical information on Mr. Harr, and a paper by Dr. Robert Kelly which analyzes Eisenhower's presidential leadership in light of his military experiences and war leadership.

The Subject Series has two interesting items relating to Khrushchev's visit to the U.S. in September 1959. A memo by Frederic Fox lists the occasions when Khrushchev cited Biblical texts and made references to the Deity during his visit, and an issue of USSR provides photos and text relating the Soviet view on the visit.

The Harr Papers contain valuable documentation for researchers interested in the functions, organization, procedures, policies, and principles of operation of the National Security Council and the Operations Coordinating Board during the 1956 to 1961 period. This collection also contains useful materials relating to the Cold War and psychological warfare with the Communist world as well as U.S. foreign policy.

One document (3 pages) was closed and one was transferred to the Preservation File. Fifty-five photographs and 86 slides have been withdrawn from the collection for transfer to the audiovisual collection.

## CONTAINER LIST

<u>Box No.</u>	<u>Contents</u>
SERIES I. CORRESPONDENCE SERIES, 1954-1989	
1	<p>Personal Correspondence, 1954 [Allen Dulles, CIA, re proposed program]</p> <p>Personal Correspondence, 1955 (1)(2) [Nelson Rockefeller; David Sarnoff, RCA, re program relating to Cold War; C.D. Jackson; Robert Cutler; corres. re proposed Institute of Political Science; J. H. Whitney; Walter Bedell Smith; proposal for political warfare with the Communists; William H. Jackson, psychological warfare proposal to counter Communist propaganda; conference proposal for reunification of Germany; William R. Kintner, curriculum for institute]</p> <p>Personal Correspondence, 1956 (1)-(4) [Karr designated Deputy Assistant Secretary of Defense for International Security Affairs, 11-20-56; lecture to Air War College on national security policy; biographical information on Harr re employment experiences and civic activities; lecture at National Defense College, Canada; lecture to Marine Corps School; Dillon Anderson Farewell Party; Suez Canal Crisis; proposal for a National Defense Foundation; Edward L. Katzenbach, Jr., article on French Army; William R. Kintner, U.S. policy toward Communist world; proposals to Richardson Foundation for new institution to combat Communism; Henry Ford; H. Rowan Gaither; Secretary of Defense Wilson re conference at Quantico; Townsend Hoopes; British policy toward Egypt and Nasser; draft program for six months active duty; Sol Stein, American Committee for Cultural Freedom, re proposal for new educational institution; Harr leaves Richardson Foundation and takes position of Deputy for NSC Affairs and Alternate Defense Member of NSC Planning Board, DOD]</p> <p>Personal Correspondence, 1957 (1)-(5) [Sen. Hubert Humphrey; Townsend Hoopes comments on "drift" of national leadership and lack of response to Sputnik; Eugene Burdick, foreign policy; record of Army-Princeton football games; trip to Hawaii; Rep. Peter Frelinghuysen, Jr.; briefing for National Catholic Education Assoc.; National Defense College, Canada; John W. Hanes; Metropolitan Club; Robert Cutler, Project Bumper; Robert Bowie, disarmament program; Secretaries Conference, June 13-16; James McCormack, meeting at Arden House, Subpanel II, Special Studies Project, Rockefeller Brothers Fund, problems and opportunities for next 10 to 15 years; 18<sup>th</sup> Infantry Regiment, Col. Frank Sackton; Henry Kissinger; Edward L. Katzenbach; condolence letters re death of father; West Point invitation]</p>

Personal Correspondence, 1958 (1)-(3) [lecture to Industrial College of Armed Forces; Trident Films; program for "Higher Military Studies" at Yale; Berlin Crisis; Dr. Keith Glennan; proposed films on music in America; Clarence Randall; National Military-Industrial Conference; psychological warfare; Frank Barnett, Institute for American Strategy; Capt. W. J. Lederer, comments on traveling in Asia and book, Ugly American; Harr sends advance copies of Ugly American to Pres. and Vice-Pres.; conflict management]

- 2      Personal Correspondence, 1958 (4)-(8) [National Military-Industrial Conference; objectives of Institute for American Strategy; Anthony Sokol, American propaganda effort abroad; Conger Reynolds, propaganda and work of USIA; Kenneth Wells, Freedoms Foundation; Robert H. B. Wade, Director, Office of NSC Affairs, OASD; Harr to lecture on defense policy at Industrial College of the Armed Forces; John McCone, AEC; Sec. of Navy Thomas Gates; Council on Foreign Relations; paper by Townsend Hoopes, "Strategic Bases and Alliances;" Col. Sleeper, USAF, comments on situation in Laos; Professor Friedrich von der Heydte comments on political developments in Germany; Maxwell Rabb; White House dinner, May 15; Robert Strausz-Hupe, communist theory of protracted conflict; Lewis Strauss; congratulatory letters on Harr's appointment as Special Assistant to the President; Elmer Staats, OCB Special Committee; Harr to Cutler re OCB Special Committee; program for Military-Industrial Conference; correspondence with family members]

Personal Correspondence, 1959 [Robert Murphy; trip to Africa]

Personal Correspondence, 1960 (1)-(3) [Gordon Gray; comments on Sprague Report; U-2 incident; W. Rostow, U.S. international policies; Harr comments on usefulness of law background in government service; trip to Antarctica; Brookings Institution; Col. Sackton, military mission to Turkey]

Personal Correspondence, 1980's [handwritten note from Vice-President George Bush, 1987]

## SERIES II. SUBJECT SERIES, 1943-1996

Biographical and Personnel Material, 1955-1990 (1)-(3) [Harr led delegation of aerospace executives to Soviet Union; Eisenhower World Affairs Institute; 1986 biography indicates Harr had been President of Aerospace Industries Association of America, Inc. since 1963; 1961-63 Harr worked for law firm of Rogers, Hoge, & Hills, NYC; Harr describes his assignment and duties from 1958-1960 as Special Assistant to the President; brief biography of Frederic Fox; resume, c. 1960; personnel forms; notices of Harr's being sworn in at DOD, 1956, and the White

House, 1958; description of DOD position; 1956 brief biography with list of duties and honors; Harr was president of class of 1944 at Princeton; commencement book, Princeton, 1943]

Certificates [1960, crossing Equator; 1957, trip to Hawaii]

Cutler, Robert, "Report on National Security Council Mechanism," 6-24-58 [report, annexes; conduct of NSC meetings; seating chart for NSC meetings; relation of Council on Foreign Economic Policy to NSC and Planning Board; weekly schedule at DOD]

3

Department of Defense, Secretaries Conference, 1957 [program; poster]

Dulles Oral History Project, Interview, 1965-1966 (1)(2) [transcript; John Foster Dulles; Sullivan & Cromwell; Allen Dulles; Wriston Committee; Charles Saltzman; situation in State Department; National Security Council; Sec. of Defense Wilson; Sec. Dulles as a leader and speaker at Cabinet and NSC meetings; overseas troop commitments; OCB; Nelson Rockefeller; Eisenhower-Dulles relationship; personal characteristics of Dulles; correspondence re interview]

"Eisenhower Leadership in War," Paper by Dr. Robert Kelley, 1960 [paper examines whether his leadership during war foreshadowed his method of organizing the presidency; principle of delegation of authority; use of persuasion; personal characteristics; different views of Eisenhower by American and British officers; use of staff system]

Eisenhower World Affairs Institute, 1987-1996 (1)-(3) [1996 proceedings; minutes of meetings; U.S.-Soviet exchange program; financial reports; Eisenhower College assets; correspondence and memoranda re work of EWAI; Glennan-Webb-Seamans Fund for Research in Space History; article on DDE's Farewell Address]

Foreign Countries, Maps and Data, 1959 (folder transferred to Box 6, Oversize Box)

Freedom House, 1984-1991 [minutes of meeting, 9-25-91; memo; statement re consensus in foreign policy]

International Freedom, Proposal for Fund and Institute, Notebook, 1954-1955 (1)-(5) [the Communist threat; need to develop an institute to train people to counter Communist activities; curriculum outline; Institute of Political Tactics; article, "Can Moscow Match Us Industrially"]



International Freedom, Proposed Institute and Committee, 1955-1956 (1)  
[plans for proposed institute, lists of trustees and faculty; drafts of  
proposal]

4 International Freedom, Proposed Institute and Committee, 1955-1956 (2)  
[proposal for Committee for International Freedom]

Khrushchev's Use of the Scriptures, 1959 [memo by Frederic Fox listing  
Khrushchev's citing of Biblical texts and references to the Deity during  
his visit to the U.S., Sept. 17-27]

National Security Act of 1947 [copy of Act as amended through August  
1956]

National Security Council, 1957-1960 [paper by T. W. Stanley, "The  
Integration of Political, Military, and Economic Factors in National Policy  
Making;" congressional hearings on national security; paper by Col. E. F.  
Black, "National Security Operations Center"]

Notes for Dissertation re Development of French Communism, 1930-  
1936, 1939, 1949 [typed and handwritten notes from newspapers and  
books; Germany forms the Third Reich; British-American relationship;  
political developments in France]

Operations Coordinating Board, 1953-1959 (1)(2) [OCB procedures;  
article on the work of the OCB; attendance statistics for OCB luncheons  
and meetings; proposals to revitalize the OCB; critique and review of  
OCB procedures; suggestions for improving the OCB; principles of  
operation of the OCB; OCB functions and procedures; organization chart;  
U.S. image; functions, procedures, organization, and membership of the  
NSC; Executive Order 10483, 9-2-53, established the OCB]

Printed Materials, Article by George C. Lodge, "American Economic  
System," 1960

Printed Materials, Articles by Henry A. Kissinger, re Nuclear Weapons,  
1956-1957

Printed Materials, Article by Henry M. Jackson, "Organizing for  
Survival," 1960

Printed Materials, Hearings on National Security Council Organization,  
1960 (1)-(3) [paper by Herman Kahn, "The Nature and Feasibility of War  
and Deterrence;" report on study of non-military defense]

Printed Materials, Miscellaneous, 1951, 1962 [Communist threat; panel discussion re role of East-Central Europe]

Printed Materials, Paper re Nevada Nuclear Tests, 1958

Printed Materials, Report on International Travel, 1958 [by Clarence Randall]

Republican National Committee, 1961 [RNC bulletin compares JFK the campaigner to JFK the President; bulletin critiquing JFK's programs]

Soviet Magazine, USSR, 1959 (Transferred to Oversize Box)

Travel Orders, Vouchers, Passport, 1956-1960 (1)(2) [trip to the Antarctic; trip to Africa; cruise on aircraft carrier]

Trip to Africa, Feb. 6-9, 1959 [list of party and crew visiting South Africa; invitations; map of Rhodesia and Nyasaland]

- 5 Trip to Antarctic, Operation Deep Freeze, 1958-1960 (1)-(4) [schedule; photographs; map; 1960 Antarctic research program; Navy plan for Operation Deep Freeze 60; paper on Aviation in the Antarctic; chronology of events during Operation Deep Freeze, 1954-1959; paper on role of Navy in Antarctic research; chronology of U.S. activities in Antarctic, 1790-1959; statement by President; "whiteout" phenomenon; wildlife; Operation Deep Freeze folder]

White House Documents, 1958-1961 [memo re staff who are separating from the Government; letters of resignation and acceptance; White House invitations; press release re appointment of President's Committee on Information Activities Abroad, Harr was a member; table of precedence for federal government and Department of Defense; list of people in White House Office, 8-13-58; OCB members; transcript for Hagerty's press conference, 3-15-58, announcing appointment of Harr as Special Assistant to the President for Security Operations Coordination; Harr's "check list" re security operations]

Wriston Committee, 1955-1956 [proposed amendments to the Foreign Service Act of 1946; administrative operations in State Department]

Writings by Karl Harr, Article, "America's Lead in Technology is Slipping," 1974 [Orange County Business quarterly]

Writings by Karl Harr, B.A. Thesis, 1943, "A Political History of Brazil, 1928-1938" ["A Political History of the Resistance of Sao Paulo to the Federal Government of Brazil, 1928-1938;" bound copy]

Writings by Karl Harr, Chapter Drafts, "Forces of the Free," 1961 [drafts for proposed book on Cold War, the struggle between free world and communism; conclusions and recommendations of the President's Committee on Information Activities Abroad, Mansfield Sprague, Chairman]

Writings by Karl Harr, Chapter Drafts, "International Political Conflict," 1961 (1)(2) [struggle between free world and communism; international political campaign; conflict management; drafts for proposed book on U.S. and Cold War]

Writings by Karl Harr, Chapter Drafts, "Perfect Enemy," 1961 [drafts for proposed book re Cold War; economic aid, economic offensive]

Writings by Karl Harr, Draft Introduction for Book, 1963 [introduction for proposed book on Cold War conflict]

Writings by Karl Harr, Miscellaneous Notes and Statements ["Scientist in Defense of Democracy," paper; U.S.-Soviet relations; observations on role of Church]

- 6 Writings by Karl Harr, Notes and Chapter Drafts, "Flower of Nations," 1961-1962 (1)-(3) [political warfare in the Free World; organization for the Cold War; Antarctic; Iraq; C.D. Jackson; problems within the NSC; letter by McGeorge Bundy re place and use of the NSC in the Kennedy Administration; article on work of the OCB; article on strategy of Mao Tse-Tung; Departments of State and Defense; list of conflicts between our myths and traditions; Council of Islamic Affairs luncheon]

Writings by Karl Harr, Notes on the 1960 Presidential Campaign [paper written in 1987 when Vice-President Bush was preparing to run for the presidency; note from Bush]

Writings by Karl Harr, Speech, "High Technology in World Affairs....," 1974

Writings by Karl Harr, Ph.D. Dissertation, 1950, "Popular Front in France"(1)-(8) [1930-35; relationship of French Socialists and Communists; disunity; Hitler threat and problem of defense; Neo-Socialism; world economic crisis, 1932; domestic fascism; Paris riots, 1934; attempts at unity; Jacques Doriot; change in tactics of the Communist Party; 1935, Socialists, Radicals, and Communists unite in Popular Front; Leon Blum]

Foreign Countries, Maps and Data, 1959 [data from State Department on France, Israel, Finland, Greece, United Arab Republic, West Indies,

Korea, Berlin; maps of Germany, France, Israel, Finland, Horn of Africa, Latin America, Arab States, Australasia, Greece, Middle East, Africa, North Indochina, Turkey, West Indies, Korea, S.E. Asia]

Soviet Magazine, USSR, 1959 [articles and photographs relating to Khrushchev's visit in the U.S., Sept. 1959]

Items Transferred to the Audiovisual Collection